

Overview of Relationship Between Six Doris Duke Entities

- DDCF, DDMF, DFF and DDFIA were created after Doris Duke’s death in accordance with her will and with the approval of the Attorney General of the State of New York
- NRF and DDF were created by Doris Duke during her lifetime

Doris Duke Charitable Foundation (DDCF)

DDCF was created in 1996 and is primarily a grant-making entity. It does not have any paid staff members, and its grants support the following:

- DDCF Grants in Four Program Areas (Arts, Environment, Medical Research, Child Abuse Prevention)
- Doris Duke Management Foundation (operating foundation)
- Duke Farms Foundation (operating foundation)
- Doris Duke Foundation for Islamic Art (operating foundation)
- Operation of Rough Point (Doris Duke’s home in Newport)

Doris Duke Management Foundation (DDMF)

DDMF was created in 1998 as an operating foundation to employ staff members who, by contract, support the DDCF grant programs and provide administrative staff support to the operating foundations. It does not award grants.

The DDMF staff of approximately 47 full-time employees is organized into the following departments:

- Grant Program Staffs (Program Directors, Officers & Assistants for Four DDCF Program Areas)
- Investment Department
- Finance Department (General & Investment Accounting, Taxes, Payroll, Grants Management, Accounts Payable, Budgeting, Procurement)
- Information Services Department (Technology, Archives, Records Management)
- Strategy & Planning / Communications
- Human Resources / General Counsel

Funded by all operations it contractually supports.

Duke Farms Foundation (DFF)*

DFF was created in 1998 to own and operate Duke Farms, a 2,700-acre estate in Hillsborough, New Jersey, created by Doris Duke’s father.

The DFF employs approximately 50 full-time staff members to oversee the operations, maintenance and public programs at Duke Farms. The staff is organized into five groups:

- Public Programs
- Research & Natural Resources
- Infrastructure
- Landscape & Horticulture
- Guest Services

**Three operating foundations (Duke Gardens Foundation, Doris Duke Foundation for the Preservation of Endangered Wildlife, Doris Duke Foundation for the Preservation of New Jersey Farmlands and Farm Animals) were combined to form a single entity (DFF) in 1998 with the approval of the New York Attorney General.*

A grantee of DDCF

Doris Duke Foundation for Islamic Art (DDFIA)

DDFIA was created in 1998 to promote the study and understanding of Islamic arts and cultures.

DDFIA owns and operates Shangri La, which was Doris Duke’s home in Honolulu that today houses her collection of Islamic art.

DDFIA employs approximately 29 staff members (21 full-time and 8 part-time) to oversee the operations, maintenance and public programs at Shangri La.

DDFIA also awards grants through the Building Bridges Program, which is based in New York and seeks to improve understanding between the U.S. and Muslim societies through the arts, media and cross-cultural education and exchanges.

A grantee of DDCF

Newport Restoration Foundation (NRF)

Doris Duke established the NRF in 1968 to save the rapidly disappearing 18th-century architecture in Newport, Rhode Island. After her death, she instructed that the NRF also take ownership of Rough Point (her Newport home) and open it to the public as a museum. She stipulated that DDCF was to provide funds to support Rough Point operations.

A grantee of DDCF supporting the operation of Rough Point (NRF also has its own endowment and revenue-generating activities)

Doris Duke Foundation (DDF)

Doris Duke established the DDF when she was 21 years old, and initially called it Independent Aid. She funded this foundation for philanthropic contributions during her lifetime, most of which were given anonymously. Today, the DDF is largely inactive, and it owns the objects remaining from Doris Duke’s Southeast Asian Art Collection.

Does not receive DDCF funding (has its own endowment)